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I. Introduction

This report, submitted for approval to the President of the Board of Directors and Executive Director of AID FOR AIDS International (AFAI), provides a detailed explanation of who we are as an organization, including: our mission statement, the roster of the board and staff, the description of the programs and the organizational objectives. In addition, the report lists the major accomplishments of the organization for 2014 and concludes with list of actions to ensure the continued success and viability of AID FOR AIDS.

In accordance with the Effectiveness Assessment Policy set forth by the Board of Directors, this report is to be produced, updated, and submitted for approval at least once a year from here on out.

II. Mission

AID FOR AIDS International is a 501(c)3 nonprofit organization committed to empowering communities at risk of HIV and other vulnerable populations by developing comprehensive health and leadership skills and capabilities through access to treatment and health services, advocacy, education and training, to improve their quality of life and reduce stigma and discrimination.

III. Vision

To be internationally recognized as a successful model of empowerment, for the effectiveness and sustainability in the design and implementation of programs with a high social impact, that allow the development of leadership that adopts comprehensive health as a lifestyle for a better quality of life in communities.

IV. Values

- Commitment
- Unity
- Equity
- Integrity
- Solidarity
- Empathy
- Respect
- Inclusion
- Credibility
V. Departments and Programs

Since 1996, AID FOR AIDS International has worked to empower people with HIV and AIDS, their families and communities through programs that provide access to treatment, knowledge and preventive education, and social reform.

i. Access to Treatment and Case Management:

- **HIV Medicine Recycling Program**: AFA recovers life-saving medication that otherwise would have been wasted and re-distributes it to those without access in the developing world. Since its founding 20 years ago, AFA has sent $110 million in medication to beneficiaries.

- **Access to Treatment Program**: Connects people with HIV or AIDS to life-saving medication, treatment planning, and resource management. We work with local medical providers to reach those without access to treatment in developing countries, filling in the gap where governments fail to provide care. To date, AFA has provided antiretroviral (ARV) treatment to over 18,000 people in 43 countries worldwide.

- **Case Management Program**: Through our office in New York, we provide social services to immigrants with HIV in the Greater New York Area. Assisting clients with services ranging from health education, housing, legal services, support groups, referrals, and more. Since its inception, the program has provided services to more than 8,000 immigrants.

ii. Education and Training:

- **¿Cuánto Sabes? (How Much Do You Know?)**: Utilizes an innovative model that combines neurolinguistics programming with an emphasis on life skills and HIV prevention education. Reaching thousands of young people per year through peer-to-peer education, the program spreads knowledge about HIV and helps create a culture of responsible and healthy sexuality.

- **Program for Children and Adolescents with HIV**: Operating in AFA’s satellite offices in Latin America and the Caribbean, this program offers emotional, social and psycho-educational support to children with HIV. The program empowers children to take control of their health situation and gives them the tools to act as role models for their peers.
• **Outreach and HIV testing:** Provides free and confidential HIV testing on-and off-site throughout the year in partnership with local organizations.

• **Health Care Providers Program:** Maintains up-to-date information about treatment regimens and trains health professionals serving patients with HIV in Latin America and the Caribbean. Since its inception, the program has trained hundreds of health care providers in four countries in Latin America and the Caribbean.

• **Leadership Program:** Develops leadership skills and capacities so that people can bring about intra- and interpersonal change and transformational solutions to social problems.

iii. **Advocacy:**

• **Department of Advocacy and Public Promotion:** Empowers community leaders and promotes leadership for people with HIV or AIDS, at-risk populations, and the community at large. Furthermore, the Department of Advocacy ensures the fulfillment of international, national and local commitments in response to the HIV epidemic. Working within the framework of social change, we support and promote the involvement of civil society (affected community) and community-based organizations in all levels.

• **Observatorio Latino:** is the pioneer online forum in Latin America serving as a tool to generate public opinions and information about the funds received from the Global Fund to Fight AIDS, Tuberculosis and Malaria. At the same time, it serves as a reference point for civil society (affected community) and other key actors in response to HIV.

VI. **Accomplishments 2014**

• $7.7 million delivered in medication to PLWHAS in 37 countries.

• A one year supply of ARV provided to 1,500 people in the Dominican Republic.

• Growth of drop-off box network.

• In partnership with bio scrip, 7 drop-off locations were added on the east coast.

• 8,000 young educators trained to teach healthcare messages to their peers.

• Through these 8,000 young educators, 150,000 adolescents were reached.
• Through the social services offered in NY, AFAI enrolled 125 new clients and helped the 348 current ones.

VII. Objectives
Strategic Objectives:
• Ensure operational efficiency and effectiveness in the organization.
• Strengthen the presence of AFA in Latin America and the Caribbean.
• Strengthen the presence of AFA in the city of New York; being recognized as the Agency with the best services targeting immigrants with and at risk of HIV.

Access to Treatment and Case Management:
• Facilitate access to treatment and comprehensive health care for people with HIV and/or hepatitis C.
• Ensure access to treatment and comprehensive health care to leaders with HIV or hepatitis C, in each country.
• Reduce stigma and discrimination.

Education and Training:
• Develop the culture of prevention in comprehensive health.
• Reduce stigma and discrimination.

Advocacy:
• Promote social transformation for people and key populations in order for them to exercise their rights as citizens.
• Reduce stigma and discrimination.

VIII. Organizational Strategies
Access to Treatment and Case Management:
• Empowering people living with HIV, hepatitis C, key populations, and communities to live with their health situation.
• Promote comprehensive prevention (primary and secondary).
• Support people with or without access to health services in their country.
• Promote health with an emphasis on leadership for equality in access to health services.

**Education and Training:**
• Educating, training and informing people and at-risk communities, providing empowerment for the development of their capabilities, life skills and leadership.
• Developing internal changes in individuals and communities.
• Reduce stigma and discrimination.

**Advocacy:**
• Empower leaders of key populations with tools for advocacy for change.
• Develop internal changes in people and key populations.
• Plan and implement actions for lobbying and advocacy towards social and political change and the exercise of leadership.
• Generate public opinion in the population in general to support certain causes.

**IX. Actions for Organizational Success**
In order to ensure future viability and organizational success, AID FOR AIDS International (AFAI) must strive to implement the actions:
• Continue to increase development efforts to improve cash flow, particularly focusing on accessing more unrestricted funds.
• Expand our network of donors of HIV medication in support of our Recycling Program within the U.S. outside the greater New York metropolitan area to take advantage of untapped market.
• Increase the number of smaller scale fundraising events throughout the entire fiscal year to complement the annual Gala – our premier fundraising event.
• Reach out to more corporations and individuals internationally to generate potentially new partnerships and collaborations.
• Continue to raise our international profile through participating in international conferences and meetings, such as the Clinton Global Initiative and the International AIDS Conference, in order to garner more support from around the globe.
- Review the measurements of impact for our programs and create improved systems of monitoring and evaluation of the services they provide.
- Incorporate the process of self-assessment and review of our organization’s goals and outcomes more fully into each of our regularly held board meetings.

X. Financial Summary

Statement of financial position on December 31, 2014

<table>
<thead>
<tr>
<th>ASSETS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$33,447</td>
</tr>
<tr>
<td>Unconditional promises to give</td>
<td>$20,250</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>$4,080</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>$1,600</td>
</tr>
<tr>
<td>Property and equipment, at cost, net of accumulated depreciation</td>
<td>$18,781</td>
</tr>
<tr>
<td>Art held for sale</td>
<td>$153,675</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$231,833</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Liabilities</td>
<td></td>
</tr>
<tr>
<td>Current liabilities</td>
<td>$477,094</td>
</tr>
<tr>
<td>Long-term liabilities</td>
<td>$77,107</td>
</tr>
<tr>
<td></td>
<td>$554,201</td>
</tr>
<tr>
<td>Commitments and contingencies</td>
<td></td>
</tr>
<tr>
<td>Net assets</td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>($312,716)</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>$3,848</td>
</tr>
<tr>
<td></td>
<td>($308,868)</td>
</tr>
<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td><strong>$245,333</strong></td>
</tr>
</tbody>
</table>
Statement of activities year ended on December 31, 2013

### CHANGES IN UNRESTRICTED NET ASSETS

<table>
<thead>
<tr>
<th>Revenue and support</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and contributions</td>
<td>$7,765,831</td>
</tr>
<tr>
<td>Program service revenue</td>
<td>$49,959</td>
</tr>
<tr>
<td>Other income</td>
<td>$25,934</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>$196,250</td>
</tr>
<tr>
<td><strong>Total revenue and support</strong></td>
<td><strong>$8,037,974</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Program expenses</td>
<td>$7,613,995</td>
</tr>
<tr>
<td>Supporting services</td>
<td></td>
</tr>
<tr>
<td>Management and general</td>
<td>$123,399</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$204,556</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td><strong>$7,941,950</strong></td>
</tr>
</tbody>
</table>

| Increase in unrestricted net assets  | $96,024 |

### CHANGES IN TEMPORARILY RESTRICTED NET ASSETS

| Grants and contributions             | $117,608 |
| Decrease in net assets               | ($78,642) |

| Net assets – beginning of the year   | $(268,759) |
| Net assets – end of the year         | $(308,868) |
XI. Board Members & Staff

Board of Directors

- Maria Eugenia Maury – *President*
- Alejandro Santo Domingo – *Treasurer*
- Graciela Dauhjare – *Secretary*
- Alexis Cespedes
- Julian Irragori
- William A. Haseltine
- Laura Messina Pilson
- Terry Riley
- Arturo Sarukhan
- Angelica Fuentes

Founder & Executive Director

- Jesus Aguais

Founding Board Members

- Adriana Cisneros de Griffin
- Stephen Gendin (in memoriam)
- Violy McCausland-Seve

Honorary Advisory Board

- Tony Bechara
- Victoria Benatar
- Clarissa Bronfman
- David Corkery
- Jose Esparza, MD
- David Gold, ESQ
- Carolina Herrera
- Mitchell S. Kushner MD, MPH
- Gabriel G. Matus
- Gabriela Neri
- Nan Richardson
- Tim Rosta
- Angel Sanchez
- Mark Schoofs
- Alvaro Tafur
- Tom Viola
- Jackie Weld-Drake
• Doug White
• Yliana Yepez
• Carlos Campos
• Carlos Mota

• Roxana Olivas
• Ricardo Seco

Staff

AID FOR AIDS International – Headquarters
• Jesus Aguais – Executive Director – jaguais@aidforaids.org
• Jaime Valencia – Director of Operations and Medical Director – ivalencia@aidforaids.org
• Enrique Chavez – Director of Advocacy – echavez@aidforaids.org
• Lupe Aguais – Director of Education – laguais@aidforaids.org
• Eduardo Hernandez – Access to Treatment Coordinator – ehernandez@aidforaids.org
• Leonardo Klie – HIV Medicine Recycling Coordinator – lklie@aidforaids.org
• Jonathan Capote – Case Manager – jcapote@aidforaids.org
• Darío Jiménez – Case Manager – djimenez@aidforaids.org
• Liliana Velasquez - Graphic Design and Marketing for the Recycling Program - lvelasquez@aidforaids.org

AID FOR AIDS – Colombia
• Dora Guzman – Program Coordinator
• Hector Fabio Gomez – How Much Do You Know? Facilitator

AID FOR AIDS – Dominican Republic
• María Valenzuela – Country Director – mvalenzuela@aidforaids.org
• Virginia Moreno – Administrative Assistant – vmoreno@aidforaids.org
• Kiara Mariano – Outreach Coordinator – kmoreno@aidforaids.org
• Esther Perez – Accountant – eperez@aidforaids.org
• Gladys Garcia – Coordinator of Program for Children and Adolescents with HIV – ggarcia@aidforaids.org
AID FOR AIDS – Panama

- Trina Maria Aguais – Country Director – taguais@aidforaids.org
- Roalmar Alviarez – Access to Treatment Coordinator – ralviarez@aidforaids.org
- Daisy Vargas - Coordinator of Program for Children and Adolescents with HIV
- Natalia Mudarra – Assistant of Program for Children and Adolescents with HIV
- Alex García – How Much Do You Know? Coordinator
- Jessica Di Leonardo – Administrative Assistant

AID FOR AIDS – Peru

- Teresa Ayala – Country Director – tayala@aidforaids.org

AID FOR AIDS – Venezuela

- Lupe Aguais – Country Director - laguais@aidforaids.org
- Valentina Perez – Local Coordinator – vperez@aidforaids.org
- Deibi Echenique – Access to Treatment Coordinator – dechenique@aidforaids.org
- Eduardo Berroterán – Volunteer Advocacy Department - eberroteran@aidforaids.org